

## Special Budget Meeting

Notice is hereby given pursuant to the provisions of the *Local Government Regulation 2012*, that the Special Meeting of the Central Highlands Regional Council will be held in the **Council Chambers, 65 Egerton Street, Emerald** on

**Tuesday 28 June 2022**  
**At 9.00am**

For the purpose of considering the items included on the Agenda.

**Sharon Houlihan**  
**Chief Executive Officer**

### OUR VISION

A progressive region creating opportunities for all

### OUR MISSION

We are a council committed to continuous improvement, a sustainable future and efficient investment in our communities

### OUR VALUES

Respect and Integrity  
Accountability and Transparency  
Providing Value  
Commitment and Teamwork

### OUR PRIORITIES

Strong, vibrant communities  
Building and maintaining quality infrastructure  
Supporting our local economy  
Protecting our people and our environment  
Leadership and governance  
Our organisation



# AGENDA CONTENTS

<b>1 PRESENT .....</b>	<b>3</b>
<b>2 APOLOGIES .....</b>	<b>3</b>
<b>3 ACKNOWLEDGEMENT OF COUNTRY .....</b>	<b>3</b>
<b>4 PURPOSE OF MEETING .....</b>	<b>3</b>
<b>5 CONFLICT OF INTEREST .....</b>	<b>3</b>
<b>6 MAYORS REPORT 2022-23 BUDGET .....</b>	<b>4</b>
<b>7 BUDGET RESOLUTIONS .....</b>	<b>6</b>
7.1 Budget Report 2022-23 .....	6
7.2 Statement of Estimated Financial Position 2021-22 .....	6
7.3 Revenue Policy 2022-23 .....	6
7.4 Revenue Statement 2022-23 .....	6
7.5 Rates and Charges .....	6
7.6 Limitations on Increases of Rates and Charges Levied .....	13
7.7 Special Rates and Charges .....	13
7.8 Sewerage Utility Charges .....	17
7.9 Water Utility Charges .....	17
7.10 Waste Utility Charges .....	19
7.11 Concessions .....	20
7.12 Discount .....	20
7.13 Interest .....	20
7.14 Issue of Rate Notices .....	21
7.15 Payment of Rates or Charges .....	21
7.16 Budget for the 2022-23 Financial Year .....	22
7.17 Debt Policy .....	22
7.18 Investment Policy .....	22
7.19 Application of Competition Policy .....	22
7.20 Long Term Financial Plan 2023-2032 .....	22
<b>8 REPORTS AND POLICIES .....</b>	<b>23</b>
8.1 Budget Report 2022-23 ..... approx 10 mins .....	23
8.2 Statement of Estimated Financial Position 2021-22 ..... approx 20 mins .....	34
8.3 Revenue Policy 2022-23 .....	41
8.4 Revenue Statement 2022-23 .....	48
8.5 Budget for the 2022-23 Financial Year .....	95
8.6 Debt Policy .....	110
8.7 Investment Policy .....	115
8.8 Application of Competition Policy .....	121
8.9 Long Term Financial Plan 2023-2032 .....	127
<b>9 BUDGET 2022-23 SUPPORTING INFORMATION.....</b>	<b>156</b>
9.1 Capital Works Projects 2023-2025 .....	156
<b>10 CLOSURE OF MEETING .....</b>	<b>173</b>